



**Washington State
Department of Transportation**

Prioritization of Facility Preservation Needs and Repair Report

September 2025



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Secretary of Transportation

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State Facilities Administrator

Introduction

Pursuant to Engrossed Substitute Senate Bill 5161, Section 304 (1) (c), the Washington State Department of Transportation (WSDOT) submits the following report to the Office of Financial Management and the transportation committees of the Washington State Legislature outlining *Prioritization of Facility Preservation Needs and Repair*. Per the proviso, this report includes:

1. A by facility ranking based on the criteria implemented
2. Detailed information on the actions taken in the previous period to address the identified issues and deficiencies, and
3. The plan, by facility, to address issues and deficiencies for the remainder of the 2025-2027 fiscal biennium and the 2027-2029 fiscal biennium

See **Appendix A** for the complete text of Section 304 Part 1.

WSDOT's Facilities Program is responsible for approximately 1,000 agency-owned buildings across the state. WSDOT is using \$10,011,000 (2023–25) and \$9,487,000 (current biennium) in Move Ahead Washington funding under sub-program D3 to repair facilities that support safe, reliable and cost-effective transportation, benefiting communities and businesses. Projects include repairing or replacing building systems (roofs, windows, HVAC, electrical, plumbing, lighting, walls, flooring) as well as site improvements such as paving, drainage, fencing and exterior lighting.

Based on 2023 condition assessments, nearly half (48%) of WSDOT facilities are over 50 years old, with 95% rated in poor or critical condition. Aging infrastructure and deferred maintenance are driving more frequent and severe failures, sometimes resulting in reduced function or building closures. These challenges disrupt operations, force crews to divert resources from planned work to emergency repairs as well as highlight the growing number of unplanned or deferred minor works projects.

This report shows how proviso funding helps WSDOT maintain operational readiness, however, without achieving a state of good repair, the program will continue to face challenges in delivering needed facility projects. Reliable, functional facilities are essential for WSDOT to meet the expectations of employees, the Legislature and the public.

By Facility Ranking

WSDOT's prioritization matrix for Facilities capital minor works projects is shown in **Appendix B** and aligns closely to the proviso priority array. The matrix is used internally to develop the program's biennial project list.

The table below summarizes the 91 minor works projects funded for the 2023-25 biennium and indicates how they meet the five proviso criteria. Note: projects may satisfy more than one criterion.

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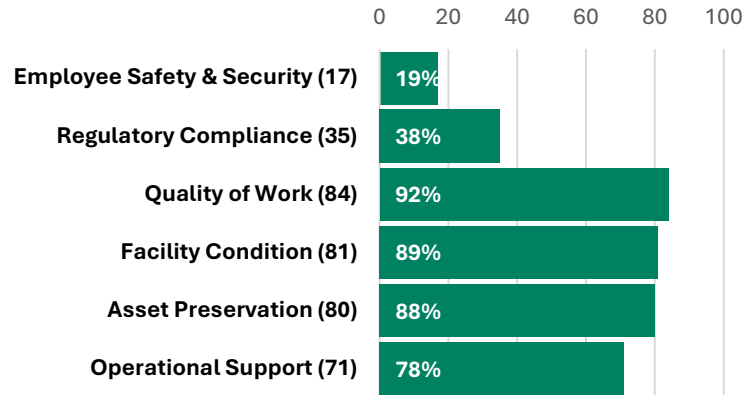


Figure 1 - 2023-25 biennium minor works project performance based on proviso criteria

The table below summarizes the 31 planned minor works projects for the current biennium and indicates how they align with the five proviso criteria. Projects may satisfy more than one criterion.

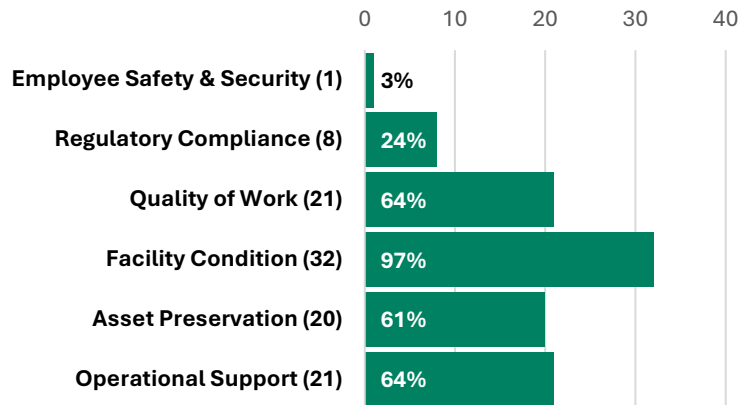


Figure 2 - Current biennium minor works project performance based on proviso criteria

See **Appendix C** for the 2023-25 biennium & **Appendix D** for the current biennium lists of minor works projects, by facility, including prioritization performance details. See also **Appendix H** for a glossary of terms.

Detailed Information

2023-25 Program Status

WSDOT has significantly more facility improvement needs than resources for.

At the start of the reporting period, October 2024, there were 53 planned minor works projects. By the end of the biennium, an additional 70 projects were added, bringing the total to 123.

- This is a **132% increase** in the number of projects identified as priorities.
- Seven planned projects were deferred due to insufficient funds.
- 25 “new” projects were added to the list.

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This large increase in unplanned work correlates to an asset that is in a state of poor repair. Unplanned, emergency repairs are more costly than planned repairs. Buildings that are unreliable or provide reduced functionality add to employee workloads and decrease morale amongst crews.

The 32 deferred and “new” projects last biennium were not included in the prioritization tracking data above as they were not completed due to lack of funds. Below is a summary of the total minor works projects tracked in 2023-25 biennium and their status as of July 2025.

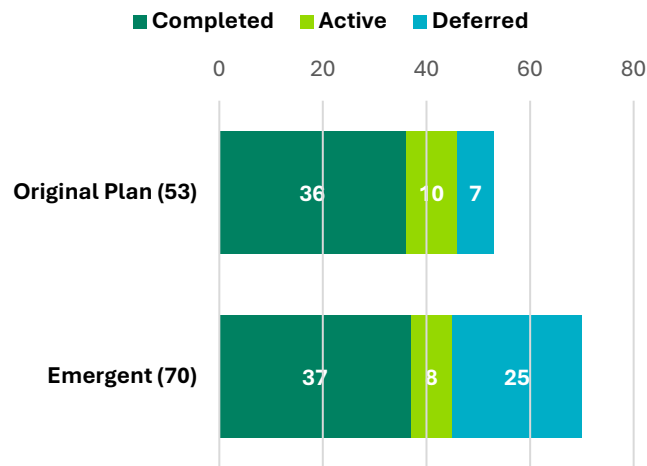


Figure 3 - 2023-25 biennium minor works project plan vs. emergent status summary

2023-25 Project Spending

91% or \$9.15 million of the \$10 million of funding was spent last biennium as of the end of July 2025. The program faced inefficiencies due to the high number of building failures, which required shifting resources and adjusting employee work patterns. Approximately 25% of funding for planned projects was shifted to address unplanned failures in HVAC, lighting, plumbing and door systems.

There were several pavement repair projects completed at the end of the 2023-25 biennium. While needed, these are not typically the most urgent issues, however, the program could complete the work in a relatively short time to meet spending expectations. Shifting funding from higher priority, longer term projects to complete lower priority work is another ‘inefficiency’ of responding to the large number of emergent projects.

Below is a summary of spending relative to project status. Some expenditures are shown as ‘Active’ pending project completion.

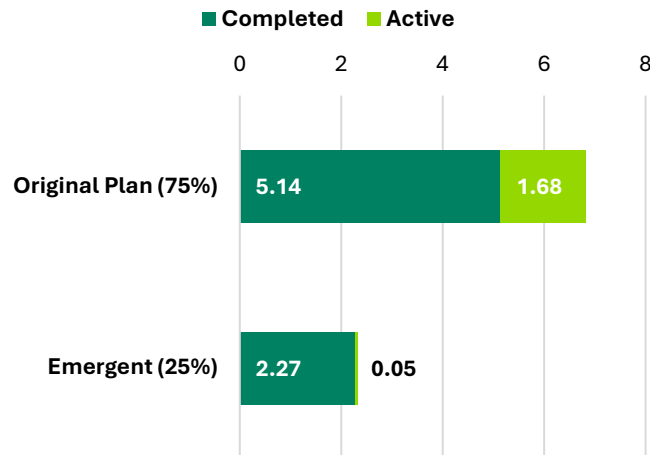


Figure 4 – 2023-25 biennium minor works plan vs. emergent expenditures in millions

Appendix E contains a complete list of projects for the 2023-25 biennium including expenditures.

The Plan

The list of 33 active and planned minor works projects for the current biennium can be found in **Appendix F**. Below is a summary of the current biennium project status as of July 2025. Note “programmed” indicates that the work is funded and assigned to a project manager but not yet started.

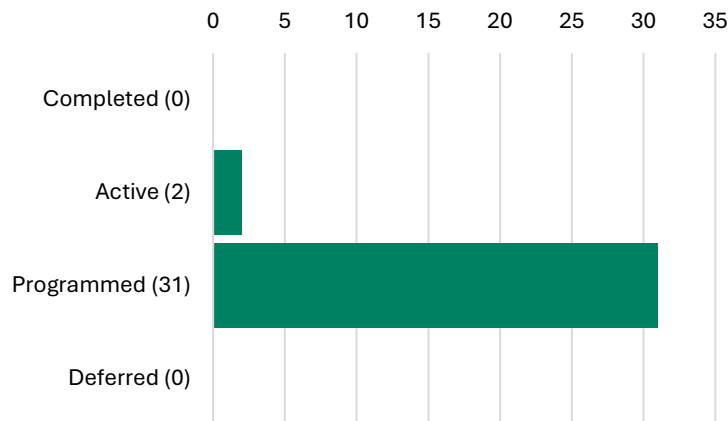


Figure 5 - Current biennium minor works project status

The plan for the 2027-29 biennium can be found in **Appendix G**.

If you have questions, comments or would like to learn more about the WSDOT Facilities Capital Program, please contact Mark Smith, State Facilities Administrator at 360-705-7890 or Mark.Smith@wsdot.wa.gov.

Appendix A

Full Text: Engrossed Substitute Senate Bill 5161, Section 304 (1).

(1)(a) \$9,487,000 of the move ahead WA account—state appropriation is provided solely for the department to improve its ability to keep facility assets in a state of good repair. In using the funds appropriated in this subsection, the department, with periodic reporting to the joint transportation committee, must continue to develop and implement a prioritization of facility capital preservation needs and repair projects. The legislature intends these to be reasonable, forward-thinking investments that consider potential future space efficiency measures and consolidations, including those assessed as having high commercial value and potential returns to state transportation funds associated with the sale of the property. Prioritization must be based on, but not limited to, the following criteria: (i) Employee safety and facility security; (ii) state and federal regulatory and statutory requirements and compliance issues, including clean buildings requirements; (iii) quality of work issues; (iv) facility condition assessment evaluations and scoring; (v) asset preservation; and (vi) amount of operational support provided by the facility to the achievement of the department's performance measures and outcomes, including facility utilization based on field operations work supported at the location. "Field operations" includes maintenance, transportation operations, materials testing, and construction.

(b) In using the funds appropriated in this subsection, the department must utilize the prioritization of facility capital preservation needs and repair projects used in developing the 2025-2027 fiscal biennium agency budget submittal.

(c) By September 1, 2025, and September 1, 2026, the department must provide a report based on the prioritization of facility preservation needs and repair projects developed pursuant to (a) of this subsection to the office of financial management and the transportation committees of the legislature. The report must include: (i) A by-facility ranking based on the criteria implemented; (ii) detailed information on the actions taken in the previous year to address the identified issues and deficiencies; and (iii) the plan, by facility, to address issues and deficiencies for the remainder of the 2025-2027 fiscal biennium and the 2027-2029 fiscal biennium.

Appendix B

D3 Minor Works Project Priority Matrix

Priority	Category	Description
1	LIFE SAFETY/ CRITICAL ISSUES	Work is required per building code and must be done to keep occupants safe. E.g., fire alarm systems, fire protection systems, vehicle exhaust systems, and emergency eyewash stations. Also, may include corrective action on recent investments to assure delivery of intended scope.
2	CODE COMPLIANCE	Renovation or improvements required for immediate compliance with local, state, or federal building regulations that do not present an immediate threat to occupant safety. E.g., wells, water systems, elevators, cranes, ADA- parking/ramps/restrooms, etc.
3	FACILITY LOSS/ CRITICAL SYSTEMS	Renovations, and improvements required to prevent serious facility deterioration and significantly higher costs if not immediately corrected. Could result in a closure of the facility. E.g., roofing, plumbing, electrical, and security systems, exterior doors, emergency power systems, fencing and gates.
4	ENVIRONMENTAL COMPLIANCE	Renovations, and improvements required for long-term compliance with local, state, or federal environmental regulations. (E.g., secondary containment, installation of treated sand sheds).
5	PRIMARY SYSTEMS/ MISSION SUPPORT	A primary building component is showing signs of wear, end of life cycle or excessive maintenance costs and should be replaced in the next few biennia. Includes most HVAC, interior lighting, pumps, plumbing fixtures, air compressors, electrical system components and overhead doors. Also, may include the highest priority modifications to support evolving building use and workspace needs.
6	SECONDARY SYSTEMS	Activities required to support secondary functional activities. Include routine plumbing fixtures, interior doors, drinking fountains, and valves.
7	ENERGY IMPROVEMENTS	Energy use or conservation measures with a rapid return on investment. Activities include improvements to HVAC, lighting, and building envelope (windows, weather stripping).
8	NON- STRUCTURAL IMPROVEMENTS	Non-essential improvements to aging building components. Deferral of repairs or renovations which may eventually lead to major damage to a facility and loss of use, hamper building utilization, or affect economies of operation. E.g., exterior and interior surface finishes (floors, ceilings, walls), grounds, etc.
9	COMPANY IMAGE	Improvements required to maintain the image of the Department's facilities. Includes curbs, sidewalks, planters, signage, etc.
10	NON-PRIORITY	Improvements are not anticipated to be necessary for this component during the building's projected life cycle.

Figure B1- WSDOT capital project minor works prioritization matrix

Appendix C

D3 Minor Works Project List Priorities for 2023-25

Reporting Criteria

Priority	Project Title	(i)	(ii)	(iii)	(iv)	(v)	(vi)	%
1	Northup Prewash Pad Retrofit NPDES - NWR - MAW		X	X	X	X	X	83%
2	Ephrata AMF Bldg 1 - ADA Entry Ramp/Stairs - NCR - JOC - MAW		X	X	X	X	X	83%
3	Dayton Ave RHQ Bldg - Clean Energy Compliance - NWR - MAW		X	X	X	X		67%
4	Eastern Regionwide - Fire Exit Door Replacement - ER - MAW	X	X	X	X	X	X	100%
5	Kent AMF 4 Bldg 1 - Fire Panel Replacement - NWR - MAW	X	X	X	X	X	X	100%
6	Corson Ave RHQ Bldg 13 - Fire Panel Replacement - NWR - MAW	X	X	X	X	X	X	100%
7	Berne SMF - Asbestos Abatement - NCR - MAW	X		X	X	X	X	83%
8	Wenatchee RHQ - Cell Dialers - NCR - MAW			X	X	X		50%
9	Olympic Region HQ Bldg 2 - Clean Energy Compliance - OR - MAW		X	X	X	X		67%
10	Branch 7 Signals RHQ Bldg 1 & 3 - Fire Alarm System Replacement - NWR - MAW	X	X	X	X	X	X	100%
12	Mt Vernon AMF 2 Bldg 8 - Fire Alarm System Replacement - NWR - MAW	X	X	X	X	X	X	100%
14	Wenatchee RHQ Bldg 2 - Roof Replacement - NCR - JOC - MAW		X	X	X	X	X	83%
15	Grouse Creek Water Line Replacement - ER - MAW			X	X	X	X	67%
16	Region Wide Fall Protection - OR - JOC - MAW	X	X	X	X	X	X	100%
17	Tumwater Materials Lab Bldg - Clean Energy Compliance - HQ - MAW		X	X	X	X	X	83%
18	Colville AMF Bldg 1 and 2 - Roof Replacement - ER - MAW - JOC		X	X	X	X	X	83%
19	Colville AMF Bldg 3 - Roof Replacement - ER - MAW - JOC		X	X	X	X	X	83%
20	Spokane RHQ Bldg 3 - Roof Replacement - ER - MAW - JOC		X	X	X	X		67%
21	Union Gap Region Shop Bldg 2 - Roof Replacement - SCR - MAW - JOC		X	X	X	X	X	83%
22	Union Gap RHQ Bldg 10 - Roof Replacement - SCR - JOC - MAW		X	X	X	X		67%
23	Newport SMF Bldg 1 - Roof Replacement - ER - MAW - JOC		X	X	X	X	X	83%
24	Colville AMF Bldg 1 - Boiler Burner Replacement - ER - MAW			X	X	X	X	67%

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Priority	Project Title	(i)	(ii)	(iii)	(iv)	(v)	(vi)	%
25	Monroe SMF - Catch Basin Replacement - NWR		X		X			33%
26	Spokane RHQ Bldg 1 - Heat Pump Replacement - ER - MAW			X	X	X		50%
27	Eastern Region Signals Office - Roof Replacement - ER - MAW		X	X	X	X		67%
28	Statewide Radio Site - HVAC System Improvements - MAW		X		X	X		50%
29	Vancouver Area 1 MF Bldg 10 - Repair and Coating Install - SWR - MAW			X	X	X	X	67%
30	Union Gap RHQ Bldg 12 - Roof Repair - SCR - MAW		X	X	X	X	X	83%
31	Union Gap Warehouse Bldg 3 - Roof Replacement - SCR - JOC - MAW		X	X	X	X	X	83%
32	Mullenix AMF Bldg 6 - HVAC Replacement - OR - MAW		X	X	X	X		67%
33	Geiger SMF Bldg 1 - Roof Replacement - ER - MAW - JOC		X	X	X	X	X	83%
34	Tumwater Materials Lab Bldg Roof Flashing Replacement - HQ - MAW			X	X	X	X	67%
35	East Selah AMF 2 Bldg 4 - Pump House Replacement - SCR - MAW		X	X	X	X	X	83%
36	Union Gap RHQ Bldg 5 - Roof Replacement - SCR - MAW		X	X	X	X	X	83%
37	Port Angeles AMF Bldg 1 - Flooring Replacement - OR - MAW			X	X	X	X	67%
38	Berne SMF - Asbestos Abatement Restoration- NCR - MAW	X		X	X	X	X	83%
39	Everett Signals/Bridge Shop Structural Wall Repair - NWR - JOC - MAW	X	X	X	X	X	X	100%
40	Hyak Boiler Replacement - SCR - MAW		X	X	X	X	X	83%
42	Union Gap RHQ Bldg 1 - Roof Replacement - SCR - JOC - MAW		X	X	X	X		67%
43	Northup Facility - Hazardous Tree Removal - NWR - MAW		X	X	X	X	X	83%
44	Grouse Creek SMF Bldg 1 - Trench Drain Replacement - ER - MAW			X	X	X	X	67%
45	Skykomish SMF - Drainage Improvements - NWR - MAW		X	X	X	X	X	83%
46	Spokane RHQ Bldg 1 - Chiller Replacement - ER - MAW			X	X	X		50%
47	Jones Bay Radio Site Tower Replacement - ITS - ER - MAW			X	X	X		50%
48	Leavenworth SMF - Salt Shed Construction - ENV - NCR - MAW		X	X	X	X	X	83%
49	Fifes Ridge Radio Site - Tower Replacement - ITS - SCR - MAW			X	X	X		50%

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Priority	Project Title	(i)	(ii)	(iii)	(iv)	(v)	(vi)	%
50	Port Angeles AMF - Parking Lot Repair - OR			X	X	X	X	67%
51	Central Park AMF - Parking Lot Repair - OR			X	X	X	X	67%
52	Mullenix AMF - Parking Lot Repair - OR			X	X	X	X	67%
53	Elma SMF - Pavement Repair - OR			X	X	X	X	67%
54	Cottonwood SMF Bldg 2 - Building Remodel - SCR			X	X	X	X	67%
55	Morton SMF - Pavement Repair - NPDES - SWR			X	X	X	X	67%
56	Grouse Creek SMF - Lift Removal - NPDES - ER		X		X		X	50%
57	Union Gap RHQ Bldg 4 - Generator Install - SCR							0%
58	Vancouver AMF - Pavement Repair - NPDES - SWR			X	X	X	X	67%
59	Twisp SMF - Parking Lot Resurfacing - NPDES - NCR			X	X	X	X	67%
60	Spokane RHQ Bldg 17 - HVAC Replacement - ER			X	X	X	X	67%
61	Union Gap RHQ - Security Gate Improvement - SCR	X		X		X		50%
62	Chehalis HQ Consolidated Office Bldg 2 - HVAC Units Replacement - SWR			X	X	X	X	67%
63	Pines Rd SMF Bldg 1 - Heater Replacement - ER			X	X	X	X	67%
64	Leavenworth SMF - Parking Lot Repair - NCR			X	X	X	X	67%
65	Berne SMF - Trench Grate Replacement - NCR	X		X			X	50%
66	Waterville SMF - Parking Lot Repair - NPDES - NCR			X	X	X	X	67%
67	Spokane RHQ Bldg 4 - HVAC Replacement - ER			X	X	X		50%
68	Walla Walla AMF - Parking Lot Resurfacing - NPDES - SCR			X	X	X	X	67%
69	Pomeroy SMF - Parking Lot Repair - SCR			X	X	X	X	67%
70	SWR HQ Consolidated Office - Window Replacement - SWR			X		X		33%
71	Chehalis AMF/PEO - Pavement Repair - NPDES - SWR			X	X	X	X	67%
72	Republic SMF - Lighting Replacement - ER	X		X			X	50%
73	Mansfield SMF - Parking Lot Resurfacing - NCR			X	X	X	X	67%
74	Berne SMF - Parking Lot Resurfacing - NPDES - NCR			X	X	X	X	67%

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Priority	Project Title	(i)	(ii)	(iii)	(iv)	(v)	(vi)	%
75	Dayton SMF - Parking Lot Repair - SCR			X	X	X	X	67%
76	Raymond AMF - Pavement Repair - NPDES - SWR			X	X	X	X	67%
77	Spokane RHQ Bldg 1 - Asbestos Abatement Repair - ER	X	X	X			X	67%
78	Colfax AMF Bldg 1 - Sewer Line Replacement - ER				X	X	X	50%
79	Elma SMF - Fence Installation - OR	X					X	33%
80	Everett Signals Shop - HVAC Replacement - NWR - MAW			X	X	X	X	67%
81	Spokane RHQ Bldg 11 - Skylight Removal - ER				X	X		33%
82	Kelso SMF - Generator Install - SWR			X	X	X	X	67%
83	Keller Ferry SMF Bldg 6 - Lighting Replacement - ER	X		X			X	50%
84	Raymond AMF - Replace HVAC Units - SWR			X	X	X	X	67%
85	Woodland SMF - Generator Install - SWR			X	X	X	X	67%
86	Spokane RHQ Bldg 11 - HVAC Unit Replacement - ER			X	X	X		50%
87	Bullfrog Area 1 MF - Badge Security Access - SCR	X		X			X	50%
88	Tonasket SMF - Paving Repair - NPDES - NCR			X	X	X	X	67%
89	Washtucna SMF Bldg 1 - Weather Management - ER			X	X	X	X	67%
90	Vancouver AMF - Generator Install - SWR			X	X	X	X	67%
91	Grouse Creek SMF - Lighting Replacement - ER	X		X			X	50%
92	Raymond AMF - Generator Install - SWR			X	X	X	X	67%
93	Central Park AMF Bldg 2 - Overhead Doors Installation - OR			X	X		X	50%
94	Coulee City SMF - Parking Lot Resurfacing - NCR			X	X	X	X	67%
Totals		17	35	84	81	80	71	67%

Figure C1- 2023-25 biennium minor works projects by facility ranking including proviso criteria performance

Appendix D

D3 Minor Works Project List Priorities for Current Biennium		Reporting Criteria						
Priority	Project Title	(i)	(ii)	(iii)	(iv)	(v)	(vi)	%
1	Wenatchee RHQ Bldg 2 - Roof Replacement - NCR				X	X	X	50%
2	Corson RHQ Bldg 1 - Elevator Repair - NWR		X	X	X			50%
3	Anatone SMF - Water System Improvements - SCR				X	X	X	50%
4	Bullfrog AMF - Water Storage Tank Removal - SCR				X		X	33%
5	SWR HQ Consolidated Office Site Bldg 1 - Water Chiller Replacement - SWR				X	X		33%
6	North Central Regionwide - Security System Upgrade - NCR	X		X			X	50%
7	Spokane RHQ Bldg 1 - HVAC Retrofit - ER			X	X	X		50%
8	Berne SMF - Generator Replacement - NCR			X	X		X	50%
9	Spokane RHQ Bldg 11 - Skylight Replacement - ER			X	X	X		50%
10	Okanogan - Generator Replacement - NCR			X	X		X	50%
11	White Pass SMF - Waterline Replacement - SCR				X	X	X	50%
12	Spokane RHQ Bldg 1 - Chiller Replacement - ER			X	X		X	50%
13	Mt Vernon AMF 2 Bldg 6 - Roof Top Unit Replacement - NWR			X	X		X	50%
14	Vancouver RHQ Bldg 2 - Roof Replacement - SWR				X	X	X	50%
15	Spokane RHQ Bldg 3 - Roof Replacement - ER				X	X		33%
16	Spokane RHQ Bldg 1 - Roof Replacement - ER				X	X		33%
17	Tonasket SMF Bldg 1 - Roof Replacement - NCR				X	X	X	50%
18	Chehalis AMF - PE Bldg 1 - Roof Replacement - SWR				X	X	X	50%
19	Wilbur SMF Bldg 1 - Roof Replacement - ER				X	X	X	50%
20	Vancouver AMF - Generator Install - SWR			X	X		X	50%
21	Woodland SMF - Generator Install - SWR			X	X		X	50%

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Priority	Project Title	(i)	(ii)	(iii)	(iv)	(v)	(vi)	%
22	Raymond AMF - Generator Install - SWR			X	X		X	50%
23	Kelso SMF - Generator Install - SWR			X	X		X	50%
24	SWR HQ Consolidated Office - VFD Replacements - SWR			X	X	X		50%
25	Dayton Ave RHQ Bldg 1 - Elevator Repair - NWR		X	X	X			50%
26	Vancouver RHQ Bldg 1 - HVAC Replacement - SWR		X	X	X	X		67%
27	Branch 7 Signals RHQ Bldg 1 - HVAC Unit Replacement - NWR			X	X	X	X	67%
28	Union Gap RHQ - Shop Ventilation - SCR		X	X	X	X	X	83%
29	Bellingham AHQ Shop HVAC Replacement - NWR		X	X	X	X	X	83%
30	Dayton HQ - Elevator Drives Replacement - NWR		X	X	X			50%
31	Union Gap RHQ Bldg 1 - Boiler Replacement - SCR		X	X	X	X		67%
32	Willows SMF Bldg 1 - HVAC Replacement - OR		X	X	X	X	X	83%
33	Vancouver AMF Bldg 2 - Soffit Repair - SWR				X	X		33%
Totals		1	8	21	32	20	21	50%

Figure D1- Current biennium minor works projects by facility ranking including proviso criteria performance

Appendix E

D3 Minor Works Project List for 2023-25

Priority	Project Title	Programmed	Expended	Status	Status 2
1	Northup Prewash Pad Retrofit NPDES - NWR - MAW	\$158,042	\$128,042	Completed	Planned
2	Ephrata AMF Bldg 1 - ADA Entry Ramp/Stairs - NCR - JOC - MAW	\$277,467	\$277,120	Completed	Planned
3	Dayton Ave RHQ Bldg - Clean Energy Compliance - NWR - MAW	\$50,000	\$18,894	Active	Planned
4	Eastern Regionwide - Fire Exit Door Replacement - ER - MAW	\$74,419	\$1,076	Completed	Planned
5	Kent AMF 4 Bldg 1 - Fire Panel Replacement - NWR - MAW	\$57,774	\$61,024	Completed	Planned
6	Corson Ave RHQ Bldg 13 - Fire Panel Replacement - NWR - MAW	\$81,131	\$81,204	Completed	Planned
7	Berne SMF - Asbestos Abatement - NCR - MAW	\$320,580	\$165,266	Completed	Planned
8	Wenatchee RHQ - Cell Dialers - NCR - MAW	\$26,100	\$10,091	Active	Planned
9	Olympic Region HQ Bldg 2 - Clean Energy Compliance - OR - MAW	\$250,000	-	Active	Planned
10	Branch 7 Signals RHQ Bldg 1 & 3 - Fire Alarm System Replacement - NWR - MAW	\$59,719	\$64,618	Completed	Planned
12	Mt Vernon AMF 2 Bldg 8 - Fire Alarm System Replacement - NWR - MAW	\$25,695	\$25,695	Completed	Planned
14	Wenatchee RHQ Bldg 2 - Roof Replacement - NCR - JOC - MAW	\$591,864	\$80,669	Active	Planned
15	Grouse Creek Water Line Replacement - ER - MAW	\$53,734	\$3,636	Completed	Planned
16	Region Wide Fall Protection - OR - JOC - MAW	\$101,606	\$72,784	Active	Planned
17	Tumwater Materials Lab Bldg - Clean Energy Compliance - HQ - MAW	\$250,000	\$20,405	Completed	Planned
18	Colville AMF Bldg 1 and 2 - Roof Replacement - ER - MAW - JOC	\$247,515	\$199,389	Completed	Planned
19	Colville AMF Bldg 3 - Roof Replacement - ER - MAW - JOC	\$208,085	\$380,702	Completed	Planned
20	Spokane RHQ Bldg 3 - Roof Replacement - ER - MAW - JOC	\$454,982	\$6,728	Active	Planned
21	Union Gap Region Shop Bldg 2 - Roof Replacement - SCR - MAW - JOC	\$130,179	\$467,805	Completed	Planned
22	Union Gap RHQ Bldg 10 - Roof Replacement - SCR - JOC - MAW	\$118,328	-	Completed	Planned

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Priority	Project Title	Programmed	Expended	Status	Status 2
23	Newport SMF Bldg 1 - Roof Replacement - ER - MAW - JOC	\$149,755	\$257,750	Completed	Planned
24	Colville AMF Bldg 1 - Boiler Burner Replacement - ER - MAW	\$72,298	\$94,157	Completed	Planned
25	Monroe SMF - Catch Basin Replacement - NWR	\$5,317	\$5,763	Completed	Planned
26	Spokane RHQ Bldg 1 - Heat Pump Replacement - ER - MAW	\$23,775	\$24,362	Completed	Planned
27	Eastern Region Signals Office - Roof Replacement - ER - MAW	\$133,100	\$274,590	Completed	Planned
28	Statewide Radio Site - HVAC System Improvements - MAW	\$1,521,975	\$1,436,907	Active	Planned
29	Vancouver Area 1 MF Bldg 10 - Repair and Coating Install - SWR - MAW	\$27,483	-	Active	Planned
30	Union Gap RHQ Bldg 12 - Roof Repair - SCR - MAW	\$40,949	\$39,575	Completed	Planned
31	Union Gap Warehouse Bldg 3 - Roof Replacement - SCR - JOC - MAW	\$45,772	\$307,932	Completed	Planned
32	Mullenix AMF Bldg 6 - HVAC Replacement - OR - MAW	\$329,524	\$64,063	Completed	Planned
33	Geiger SMF Bldg 1 - Roof Replacement - ER - MAW - JOC	\$379,352	\$427,372	Completed	Planned
34	Tumwater Materials Lab Bldg Roof Flashing Replacement - HQ - MAW	\$50,000	\$17,170	Completed	Planned
35	East Selah AMF 2 Bldg 4 - Pump House Replacement - SCR - MAW	\$16,826	\$16,825	Completed	Planned
36	Union Gap RHQ Bldg 5 - Roof Replacement - SCR - MAW	\$71,665	\$78,797	Completed	Planned
37	Port Angeles AMF Bldg 1 - Flooring Replacement - OR - MAW	\$31,128	\$29,997	Completed	Planned
38	Berne SMF - Asbestos Abatement Restoration- NCR - MAW	\$137,966	\$195,583	Completed	Planned
39	Everett Signals/Bridge Shop Structural Wall Repair - NWR - JOC - MAW	\$328,313	\$363,073	Completed	Planned
40	Hyak Boiler Replacement - SCR - MAW	\$307,418	\$21,314	Active	Planned
42	Union Gap RHQ Bldg 1 - Roof Replacement - SCR - JOC - MAW	\$204,142	\$216,611	Completed	Planned
43	Northup Facility - Hazardous Tree Removal - NWR - MAW	\$20,000	\$28,587	Completed	Planned
44	Grouse Creek SMF Bldg 1 - Trench Drain Replacement - ER - MAW	\$250,996	\$102,939	Completed	Planned
45	Skykomish SMF - Drainage Improvements - NWR - MAW	\$56,857	\$41,588	Completed	Planned
46	Spokane RHQ Bldg 1 - Chiller Replacement - ER - MAW	\$537,040	\$591,890	Completed	Planned
47	Jones Bay Radio Site Tower Replacement - ITS - ER - MAW	\$344,597	\$35,833	Active	Planned

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Priority	Project Title	Programmed	Expended	Status	Status 2
48	Leavenworth SMF - Salt Shed Construction - ENV - NCR - MAW	\$100,000	\$87,341	Completed	Planned
49	Fifes Ridge Radio Site - Tower Replacement - ITS - SCR - MAW	\$60,000	\$1,179	Completed	Planned
50	Port Angeles AMF - Parking Lot Repair - OR	\$612,671	\$580,395	Completed	Emergent
51	Central Park AMF - Parking Lot Repair - OR	\$291,308	\$291,308	Completed	Emergent
52	Mullenix AMF - Parking Lot Repair - OR	\$150,150	\$154,044	Completed	Emergent
53	Elma SMF - Pavement Repair - OR	\$106,178	\$106,178	Completed	Emergent
54	Cottonwood SMF Bldg 2 - Building Remodel - SCR	\$125,000	\$94,906	Completed	Emergent
55	Morton SMF - Pavement Repair - NPDES - SWR	\$71,022	\$83,356	Completed	Emergent
56	Grouse Creek SMF - Lift Removal - NPDES - ER	\$79,352	\$80,575	Completed	Emergent
57	Union Gap RHQ Bldg 4 - Generator Install - SCR	\$119,256	\$68,150	Completed	Emergent
58	Vancouver AMF - Pavement Repair - NPDES - SWR	\$75,000	\$62,816	Completed	Emergent
59	Twisp SMF - Parking Lot Resurfacing - NPDES - NCR	\$47,558	\$51,288	Completed	Emergent
60	Spokane RHQ Bldg 17 - HVAC Replacement - ER	\$48,731	\$49,295	Completed	Emergent
61	Union Gap RHQ - Security Gate Improvement - SCR	\$49,653	\$49,288	Completed	Emergent
62	Chehalis HQ Consolidated Office Bldg 2 - HVAC Units Replacement - SWR	\$46,325	\$45,947	Completed	Emergent
63	Pines Rd SMF Bldg 1 - Heater Replacement - ER	\$46,696	\$43,628	Completed	Emergent
64	Leavenworth SMF - Parking Lot Repair - NCR	\$75,137	\$37,488	Completed	Emergent
65	Berne SMF - Trench Grate Replacement - NCR	\$82,489	\$33,537	Completed	Emergent
66	Waterville SMF - Parking Lot Repair - NPDES - NCR	\$13,665	\$33,064	Completed	Emergent
67	Spokane RHQ Bldg 4 - HVAC Replacement - ER	\$31,770	\$31,967	Completed	Emergent
68	Walla Walla AMF - Parking Lot Resurfacing - NPDES - SCR	\$31,122	\$30,632	Completed	Emergent
69	Pomeroy SMF - Parking Lot Repair - SCR	\$31,196	\$29,996	Completed	Emergent
70	SWR HQ Consolidated Office - Window Replacement - SWR	\$27,200	\$29,044	Completed	Emergent
71	Chehalis AMF/PEO - Pavement Repair - NPDES - SWR	\$26,892	\$28,453	Completed	Emergent

Prioritization of Facility Preservation Needs and Repair Report - September 2025

Priority	Project Title	Programmed	Expended	Status	Status 2
72	Republic SMF - Lighting Replacement - ER	\$52,360	\$28,367	Completed	Emergent
73	Mansfield SMF - Parking Lot Resurfacing - NCR	\$58,829	\$27,610	Completed	Emergent
74	Berne SMF - Parking Lot Resurfacing - NPDES - NCR	\$39,051	\$25,696	Completed	Emergent
75	Dayton SMF - Parking Lot Repair - SCR	\$24,141	\$23,213	Completed	Emergent
76	Raymond AMF - Pavement Repair - NPDES - SWR	\$25,485	\$21,955	Completed	Emergent
77	Spokane RHQ Bldg 1 - Asbestos Abatement Repair - ER	\$34,536	\$20,206	Completed	Emergent
78	Colfax AMF Bldg 1 - Sewer Line Replacement - ER	\$94,373	\$18,794	Active	Emergent
79	Elma SMF - Fence Installation - OR	\$18,291	\$17,485	Completed	Emergent
80	Everett Signals Shop - HVAC Replacement - NWR - MAW	\$15,000	\$17,312	Completed	Emergent
81	Spokane RHQ Bldg 11 - Skylight Removal - ER	\$13,447	\$13,318	Completed	Emergent
82	Kelso SMF - Generator Install - SWR	\$31,505	\$12,550	Active	Emergent
83	Keller Ferry SMF Bldg 6 - Lighting Replacement - ER	\$18,068	\$11,696	Completed	Emergent
84	Raymond AMF - Replace HVAC Units - SWR	\$13,728	\$10,663	Completed	Emergent
85	Woodland SMF - Generator Install - SWR	\$35,354	\$10,295	Completed	Emergent
86	Spokane RHQ Bldg 11 - HVAC Unit Replacement - ER	\$9,900	\$9,510	Completed	Emergent
87	Bullfrog Area 1 MF - Badge Security Access - SCR	\$123,007	\$8,292	Active	Emergent
88	Tonasket SMF - Paving Repair - NPDES - NCR	\$8,350	\$8,268	Completed	Emergent
89	Washtucna SMF Bldg 1 - Weather Management - ER	\$9,460	\$7,687	Completed	Emergent
90	Vancouver AMF - Generator Install - SWR	\$35,616	\$7,547	Active	Emergent
91	Grouse Creek SMF - Lighting Replacement - ER	\$63,084	\$5,117	Active	Emergent
92	Raymond AMF - Generator Install - SWR	\$35,452	\$1,509	Active	Emergent
93	Central Park AMF Bldg 2 - Overhead Doors Installation - OR	\$45,741	\$531	Active	Emergent
94	Coulee City SMF - Parking Lot Resurfacing - NCR	\$11,914	\$378	Active	Emergent
Totals		\$11,788,531	\$9,149,699		

Prioritization of Facility Preservation Needs and Repair Report - September 2025

Priority	Project Title	Programmed	Expended	Status	Status 2
	Corson Ave RHQ - Water Line Replacements - NWR - MAW	-	-	Deferred	Planned
	Deming SMF - Fire Protection Installation - NWR - MAW	-	-	Deferred	Planned
	Corson Ave RHQ Bldg 1 - Fire Alarm System Installation - NWR - MAW	-	-	Deferred	Planned
	Cape Horn - Tower Replacement - ITS - SWR - MAW	-	-	Deferred	Planned
	Cape Horn - Bldg Replacement ITS - SWR - MAW	-	-	Deferred	Planned
	Vancouver AMF Bldgs 3,4,6,11 - Window Installation - SWR - MAW	-	-	Deferred	Planned
	Berne SMF - Truck Wash Pad Installation - ENV - NCR - MAW	-	-	Deferred	Planned
	Ephrata Drainage Improvements ENV - NCR - MAW	-	-	Deferred	Emergent
	Tumwater HQ Materials Lab Bldg 1 - Suppression and Alarm System - HQ	-	-	Deferred	Emergent
	Spokane RHQ Bldg 1 - Roof Replacement - ER	-	-	Deferred	Emergent
	Spokane RHQ Bldg 15 - Roof Replacement - ER	-	-	Deferred	Emergent
	Wilbur SMF Bldg 1 - Roof Replacement - ER	-	-	Deferred	Emergent
	Central Park AMF - Security Upgrade	-	-	Deferred	Emergent
	Geiger SMF Bldg 2 - Prewash Pad Improvements - NPDES – ER - MAW	-	-	Deferred	Emergent
	Wandermere AMF and PE Office - Prewash Pad-OWS Installation - NPDES - ER - MAW	-	-	Deferred	Emergent
	Bullfrog AMF - Domestic Well Relocation - SCR - MAW	-	-	Deferred	Emergent
	Spokane RHQ Bldg 3 - Window Replacement - ER - MAW	-	-	Deferred	Emergent
	Northup AMF Bldg 2 - Floor Slab Repairs - NWR - MAW	-	-	Deferred	Emergent
	Ephrata Truck Wash Pad Installation ENV - NCR - MAW	-	-	Deferred	Emergent
	Colville AMF Bldg 1 - HVAC Replacement - ER - MAW	-	-	Deferred	Emergent
	Geiger SMF - Asphalt Repairs - ER	-	-	Deferred	Emergent
	Pullman SMF - Asphalt Replacement - ER	-	-	Deferred	Emergent
	North Central Regionwide - Security System Upgrade - NCR	-	-	Deferred	Emergent
	Union Gap RHQ Bldg 2 - TEF Shop Remodel - SCR	-	-	Deferred	Emergent

Prioritization of Facility Preservation Needs and Repair Report - September 2025

Priority	Project Title	Programmed	Expended	Status	Status 2
	SWR HQ Consolidated Office - HVAC System Replacement - SWR	-	-	Deferred	Emergent
	Bingen SMF Bldg 2 - Overhead Door Replacement - SWR	-	-	Deferred	Emergent
	SWR HQ Consolidated Office - Crack Sealing - SWR	-	-	Deferred	Emergent
	Davenport AMF - Water Pump Replacement - ER	-	-	Deferred	Emergent
	Vancouver AMF Bldg 9 - Overhead Door Replacement - SWR	-	-	Deferred	Emergent
	Goldendale AMF Bldg 6 - Overhead Door Replacement - SWR	-	-	Deferred	Emergent
	SWR HQ Consolidated Office - Boiler Flow Switch	-	-	Deferred	Emergent
	Olympic Regionwide - Security System Upgrade - OR	-	-	Deferred	Emergent

Figure E1 – 2023-25 biennium minor works project status

Appendix F

D3 Minor Works Project List for Current Biennium

Priority	Project Title	Programmed	Status
1	Wenatchee RHQ Bldg 2 - Roof Replacement - NCR	\$891,864	Active
2	Corson RHQ Bldg 1 - Elevator Repair - NWR	\$86,660	Active
3	Anatone SMF - Water System Improvements - SCR	\$125,280	Programmed
4	Bullfrog AMF - Water Storage Tank Removal - SCR	\$31,647	Programmed
5	SWR HQ Consolidated Office Site Bldg 1 - Water Chiller Replacement - SWR	\$936,950	Programmed
6	North Central Regionwide - Security System Upgrade - NCR	\$80,000	Programmed
7	Spokane RHQ Bldg 1 - HVAC Retrofit - ER	\$453,856	Programmed
8	Berne SMF - Generator Replacement - NCR	\$78,014	Programmed
9	Spokane RHQ Bldg 11 - Skylight Replacement - ER	\$578,666	Programmed
10	Okanogan - Generator Replacement - NCR	\$75,594	Programmed
11	White Pass SMF - Waterline Replacement - SCR	\$751,769	Programmed
12	Spokane RHQ Bldg 1 - Chiller Replacement - ER	\$170,040	Programmed
13	Mt Vernon AMF 2 Bldg 6 - Roof Top Unit Replacement - NWR	\$376,536	Programmed
14	Vancouver RHQ Bldg 2 - Roof Replacement - SWR	\$236,350	Programmed
15	Spokane RHQ Bldg 3 - Roof Replacement - ER	\$456,483	Programmed
16	Spokane RHQ Bldg 1 - Roof Replacement - ER	\$361,760	Programmed
17	Tonasket SMF Bldg 1 - Roof Replacement - NCR	\$51,219	Programmed
18	Chehalis AMF - PE Bldg 1 - Roof Replacement - SWR	\$272,067	Programmed
19	Wilbur SMF Bldg 1 - Roof Replacement - ER	\$183,028	Programmed
20	Vancouver AMF - Generator Install - SWR	\$14,715	Programmed
21	Woodland SMF - Generator Install - SWR	\$14,715	Programmed

Prioritization of Facility Preservation Needs and Repair Report - September 2025

Priority	Project Title	Programmed	Status
22	Raymond AMF - Generator Install - SWR	\$14,715	Programmed
23	Kelso SMF - Generator Install - SWR	\$14,715	Programmed
24	SWR HQ Consolidated Office - VFD Replacements - SWR	\$151,187	Programmed
25	Dayton Ave RHQ Bldg 1 - Elevator Repair - NWR	\$26,170	Programmed
26	Vancouver RHQ Bldg 1 - HVAC Replacement - SWR	\$709,171	Programmed
27	Branch 7 Signals RHQ Bldg 1 - HVAC Unit Replacement - NWR	\$17,158	Programmed
28	Union Gap RHQ - Shop Ventilation - SCR	\$18,000	Programmed
29	Bellingham AHQ Shop HVAC Replacement - NWR	\$574,428	Programmed
30	Dayton HQ - Elevator Drives Replacement - NWR	\$145,860	Programmed
31	Union Gap RHQ Bldg 1 - Boiler Replacement - SCR	\$33,356	Programmed
32	Willows SMF Bldg 1 - HVAC Replacement - OR	\$24,800	Programmed
33	Vancouver AMF Bldg 2 - Soffit Repair - SWR	\$26,498	Programmed
	Emergent Needs	\$1,503,729	
Totals		\$9,487,000	

Figure F1 - Current biennium minor works projects

Appendix G

D3 Minor Works Project List for 2027-29 Biennium

Priority	Project Title	Planned
1	Corson Ave RHQ Bldg 1 - Fire Alarm System Installation - NWR	\$365,339
2	Deming SMF - Fire Protection Installation - NWR	\$322,000
3	Preston SMF Bldg 3 - Floor Asbestos Abatement and Replacement - NWR	\$72,402
4	Tumwater HQ Materials Lab Bldg 1 - Suppression and Alarm System - HQ	\$1,590,613
5	Vancouver RHQ Bldg 1 - Fire Suppression System Replacement - SWR	\$143,117
6	Union Gap RHQ - Sewer Lift Pump Replacement - SCR	\$67,517
7	Berne SMF - Water Supply Replacement - NCR	\$149,564
8	Everett AMF Bldg 1 - Crane Replacement - NWR	\$32,779
9	Kent AMF Bldg 1 - Crane Replacement - NWR	\$30,005
10	Mt. Vernon AMF Bldg 2 - Crane Replacement - NWR	\$33,110
11	Tumwater HQ Materials Lab Bldg 1 - Elevator Replacement - HQ	\$475,707
12	Dayton RHQ Elevator Leveling Repairs	\$29,963
13	Electric City Equipment Electric City SMF Bldg 1 - Asbestos Abatement - NCR	\$31,460
14	Vancouver Area 1 MF - Fire System Upgrade - SWR	\$172,474
15	Odessa Pit Site - Well Installation - ER	\$47,414
16	Toppenish New Site - Fence Installation - SCR	\$76,389

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Priority	Project Title	Planned
17	Wandermere AMF Bldg 1 - Roof Replacement - ER	\$71,489
18	Grouse Creek SMF Bldg 1 - Roof Replacement - ER	\$252,970
19	Kent AMF Bldg 4 - Roof Replacement - NWR	\$15,600
20	Spokane RHQ Bldg 1 - Window, Door and Plumbing Replacement - ER	\$1,119,662
21	Mottman SMF Bldg 1 - Roof Replacement - OR	\$103,868
22	Region Wide Exterior Man Door Replacement - SWR	\$29,343
23	Davenport AMF Bldg 2 - Exterior Painting - ER	\$56,970
24	Ione SMF - Trench Drain Replacement - ER	\$123,295
25	Enumclaw SMF Bldg 1 - Roof Replacement - NWR	\$117,406
26	Pines Rd SMF - Security Upgrades - ER	\$201,890
27	Monroe SMF - Water Line Replacement - NWR	\$129,726
28	Pines Rd SMF - Water Line Replacement - ER	\$65,523
29	Spokane Street SMF Bldg 5 Roof Replacement - NWR	\$88,035
30	Hunters SMF - Water Line Replacement - ER	\$13,575
31	Shuksan SMF - Generator Installation - NWR	\$135,450
32	Eastern Regionwide - Fire Exit Door Replacement - ER	\$81,861
33	Maple Falls SMF Bldg 1 - Roof Replacement - NWR	\$19,335
34	Greenwater SMF Bldg 1 - Emergency Generator - NWR	\$53,464
35	Mt Vernon AMF 2 Bldg 6 - Roof Replacement - NWR	\$225,036
36	Everett AMF Bldg 4 - Door Replacement - NWR	\$57,488

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Priority	Project Title	Planned
37	Mt Vernon AMF Bldg 2 - Bi-fold Door Replacements - NWR	\$184,559
38	Lake Geneva SMF Bldg 1 - Roof Replacement - NWR	\$120,450
39	Renton SMF Bldg 1 - Electrical Service Upgrade - NWR	\$19,602
40	Kent AMF Bldg 1 - Water Line Replacement - NWR	\$228,004
41	Everett AMF - Water Line Replacement - NWR	\$216,243
42	Northup AMF - Water Line Replacement - NWR	\$186,834
43	Corson Ave RHQ - Generator Installation - NWR	\$650,000
44	Corson Ave RHQ - Water Line Replacements - NWR	\$612,525
45	Mt Vernon AMF Bldg 2 - Electrical Renovation - NWR	\$64,347
46	Tumwater HQ Materials Lab Bldg 1 - Mini Split Replacement - HQ	\$33,400
47	Tumwater HQ Materials Lab Bldg 1 - Plumbing Replacement - HQ	\$1,413,996
48	Corson Ave RHQ Bldg 2 - Bi-fold Door Replacement - NWR	\$498,225
49	Spokane St SMF - Asbestos Remediation - NWR	\$731,260
50	Bellingham AMF Bldg 1 - Fire System Replacement - NWR	\$188,414
51	Euclid Ave PEO Roof Replacement - NCR	\$95,119
52	Wenatchee RHQ Bldg 11 - Insulation Repair - NCR	\$64,211
53	Lakeview AMF Bldg 2 - Roof Replacement - OR	\$101,140
54	Lakeview AMF Bldg 3 - Roof Replacement - OR	\$103,874
55	Alder SMF Bldg 1 - Roof and Gutter Replacement - OR	\$51,293
56	Willows SMF Bldg 1 - Emergency Generator - OR	\$31,737

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Priority	Project Title	Planned
57	Willows SMF Bldg 1 - Roof Replacement - OR	\$94,575
58	Yelm SMF Bldg 1 - Roof Replacement - OR	\$78,044
59	Mottman SMF Bldg 1 - Emergency Generator - OR	\$31,737
60	Tumwater HQ Materials Lab Bldg 1 - Window Replacement – HQ	\$267,093
61	Preston SMF Bldg 3 - Roof Replacement and Repairs - NWR	\$993,084
62	Vancouver Area 1 Maintenance Facility - Improvements - SWR	\$1,500,000
63	Cathlamet SMF Bldg 1 - Crew Room Expansion - SWR	\$30,457
64	Toppenish - New Site Acquisition - SCR	\$648,000
65	Lake Geneva SMF Bldg 1 - Modular Installation - NWR	\$42,822
66	Lake Geneva SMF Bldg 1 - Crew Room Renovation - NWR	\$85,198
67	Morton SMF Bldg 5 - Insulation and Heat in Bays - SWR	\$44,447
68	Euclid Avenue Vehicle/Materials Lighting Replacement - NCR	\$20,471
69	Mt Vernon AMF 2 Bldg 1 - Mechanical Room Floor Repair - NWR	\$322,141
70	Euclid Avenue U/H Vehicle Storage Lighting Replacement - NCR	\$15,600
71	Oakesdale SMF Bldg 1 - Trench Drain Replacement - ER	\$106,145
72	Skykomish SMF Bldg 2 - Heater Replacement - NWR	\$43,550
73	Everett Signals/Bridge Shop Bldg 1 - Roof Replacement - NWR	\$625,598
74	Bingen SMF Bldg 2 - New Wall and Heat 3 Bays - SWR	\$105,724
75	Corson Ave RHQ Bldg 1 - Roof Replacement - NWR	\$738,481
76	Mt Vernon AMF Bldg 1 - HVAC Replacement - NWR	\$42,604

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Priority	Project Title	Planned
77	Monroe SMF Bldg 1 - Office & Crew Room Remodel - NWR	\$142,441
78	Kent AMF - Sewer Connection - NWR	\$1,002,922
79	Preston SMF Bldg 1 - HVAC Replacement - NWR	\$93,365
80	Monroe SMF Bldg 1 - HVAC Replacement - NWR	\$41,610
81	Preston SMF Bldg 1 - HVAC Replacement - NWR	\$17,916
82	Northup AMF Bldg 2 - HVAC Replacement - NWR	\$258,952
83	Corson Ave RHQ Bldg 13 - HVAC Replacement - NWR	\$133,900
84	Northup-Greenwater OHD Replacement - NWR	\$18,900
85	Northup AMF Bldg 2 - HVAC Improvements - NWR	\$31,688
86	Deming SMF Bldg 1 - Crew Room Improvements - NWR	\$227,526
87	Branch 7 Signals RHQ - New Storage Bldg - NWR	\$811,946
88	Mt Vernon AMF Bldg 1 - Addition Construction - NWR	\$626,833
89	Bellingham AMF - Modular Bldg Installation - NWR	\$810,000
90	SWR HQ Consolidated Office - Carpet Replacement - SWR	\$825,280
	Emergent Needs Project Reserve	\$1,500,000
Total		\$24,576,122

Figure G1 – 2027-29 biennium minor works projects

Appendix H

Glossary

Acronym	Term	Definition
AMF	Area Maintenance Facility	Central maintenance facility within a Region Area
ER	Eastern Region	One of six agency regions with a headquarters in Spokane
HQ	Headquarters	Central administrative/maintenance facility for the agency
HVAC	Heating, Ventilation, and Air Conditioning	System used to control temperature, humidity and air quality in a building
MF	Maintenance Facility	A facility whose main function is to support maintenance field operations
NCR	North Central Region	One of six agency regions with a headquarters in Wenatchee
NWR	Northwest Region	One of six agency regions with a headquarters in Shoreline
OHD	Overhead Door	A type of door that operates upward
OR	Olympic Region	One of six agency regions with a headquarters in Olympia
RHQ	Region Headquarters	Central administrative/maintenance facility within a region
SCR	South Central Region	One of six agency regions with a headquarters in Union Gap
SMF	Section Maintenance Facility	Central maintenance facility within a highway section
SWR	Southwest Region	One of six agency regions with headquarters in Vancouver

Figure H1 - Glossary of terms